

# The Standing Committee



## Minutes

**St Andrew's House  
London  
5 – 8 September 2017**

## Minutes of a Standing Committee meeting held at St Andrew's House, London 5-8 September 2017

### Present:

#### President

The Most Revd and Rt Hon Justin Welby (5 & 6 September)

#### Chair

The Most Revd Dr Paul Kwong

Hong Kong Sheng Kung Hui

#### Vice Chair

Canon Margaret Swinson

The Church of England

#### Elected by the Primates' Meeting

The Most Revd Dr Richard Clarke

The Most Revd Francisco Da Silva

The Church of Ireland

Igreja Episcopal Anglicana do Brasil

#### Elected by the ACC

The Rt Revd Jane Alexander

The Rt Revd Eraste Bigirimana

Mr Alistair Dinnie

Mr Jeroham Melendez

Ms Louisa Mojela

The Revd Nigel Pope

The Rt Revd Joel Waweru Mwangi

The Anglican Church of Canada

The Anglican Church of Burundi

The Scottish Episcopal Church

Iglesia Anglicana de la Region Central de America

The Anglican Church of Southern Africa

The Church of North India (United)

The Anglican Church of Kenya

#### Secretary General

The Most Revd Dr Josiah Idowu-Fearon

#### In attendance

Mr David White

The Rt Revd Jose Jorge Pina-Cabral

Ms Heidi Kortbaek, minutes

Chief Operating Officer

Translator to The Most Revd Francisco Da Silva

1. **Welcome & Introduction to the Agenda (SC/2017/01)**  
Archbishop Paul Kwong, Chair of the Anglican Consultative Council (ACC), opened in prayer and the Standing Committee members introduced themselves.
  
2. **Minutes of the meetings held on 6–7 April 2016 and 18 April 2016 (SC/2017/02)**  
The minutes of the previous meeting were accepted as a true record and to be signed by the chair.
  
3. **Brief orientation for Standing Committee members (SC/2017/03)**  
Copies of the ACC Articles of Association were distributed and a presentation given by the ACC's legal advisor Canon John Rees. He explained that the ACC was a registered company and its actions were limited to the powers set out in its constitution. Members of Standing Committee were also members of the company with liability limited to £10 per member. He also advised that the ACC was a registered charity in England, which provided benefits in relation to local and national taxation, but introduced a double reporting requirement to the Charity Commission and to Companies House. Standing Committee members were therefore charity trustees under English law. Canon Rees circulated copies of the Charity Commission document: *The Essential Trustee* (Appendix 1) and referred the Committee to the duties of Trustees set out in the document.

Canon Rees referred the Committee to the *Guidelines for Meetings of the Anglican Consultative Council* (Appendix 2). These Guidelines intended to allow the Committee to operate, as far as possible, on a consensus basis and without the need for formal votes. However, votes could be taken if deemed appropriate by the Chair or if requested by a third of members.

Canon Rees confirmed that Standing Committee members may take responsibility for particular areas of the Council's work, but confirmed that accountability to the Standing Committee and the ACC was via the Secretary General.

Archbishop Kwong asked about the eligibility of alternate Primate members to vote in Standing Committee discussions. Canon Rees explained that this point is not covered by the Guidelines and that the Committee could decide on this matter.

4. **Register of Interests**  
The register of interests of members was compiled, with each member completing a *Declaration of Interests* form.
  
5. **Code of Conduct Policy (SC/2017/04)**  
Standing Committee noted The Code of Conduct Policy which had recently been reviewed in order to ensure that the language used was consistent with current best practice.
  
6. **Co-opted Members to the ACC**  
Standing Committee noted its powers to appoint up to six additional members of the ACC in order to achieve balanced representation and to assist with the work of the Council in achieving its objects.

Standing Committee discussed this and decided to look at how the ACC was made up. It was agreed that it was important to understand the demographic composition of the ACC and to revisit the question of co-opting additional members in advance of the next ACC meeting. The ACO would provide demographic information to a subsequent meeting.

7. **Governance Matters (SC/2017/05)**

Mr David White's paper proposing two virtual Standing Committee meetings by conference call was agreed. Dates would be finalised within 15-22 January and the 14-22 May 2018. Meetings would happen at 11.00 am London time and Committee members were thanked in advance for their understanding and co-operation given the impossibility of meeting within normal working hours across the Communion.

Mr White's paper suggested quarterly updates for Standing Committee limited to a maximum of 4 sides of A4. This was agreed.

A further proposal suggested Standing Committee members indicate and develop special interests in specific ACO work streams. This was agreed and members were asked to indicate these to Mr White.

8. **Secretary General's Report (SC/2017/06)**

The Secretary General presented his report to the Standing Committee. This report covered a period of 17 months, since the last Standing Committee Meeting.

During his time in office, the Secretary General had been travelling widely across the Communion, visiting many Provinces and meeting Primates. The Secretary General described the responsibility as a heavy one, but one of great privilege. Part of his personal mission had been to encourage all to celebrate unity, and to seek to understand and overcome any differences. His vision was based on there being no parish in any Anglican Province or Diocese that was wholly uniform. He emphasised the need to grow spiritually as well as numerically. The Secretary General suggested that there was an ongoing task to promote awareness of different cultural contexts present within the Communion. He said that there were so many cultural differences within the Communion and that these differences should be used positively and be a source of pride.

The Secretary General recommended that the ACO should be authorised to organise a series of intra-and inter-Provincial visits so that Primates and others could meet and learn from one another and support one another in mission. This initiative was encouraged.

To his surprise, the Secretary General has found that some Anglicans have a relatively limited knowledge of Anglicanism. This has underlined the importance of theological education and the funding secured to create a post as Theological Director.

The Secretary General said that the political pressures within the Communion had resulted in an intense focus on developments in the Church of England and in particular on the activities of the Archbishop of Canterbury. There had been particular scrutiny on developments around human sexuality and how these were responded to. The Secretary General spoke positively of the Archbishop of Canterbury, in his demonstration of grace and as a living sign of a Spirit-filled Christian. The Secretary General expressed gratitude for his close working relationship with the Archbishop of Canterbury and for their commitment to walk together in all Communion matters.

The Secretary General affirmed that despite the disproportionate amount of time being spent discussing human sexuality, the prime calling was to proclaim the good news of Jesus Christ. In the two years since the Secretary General's appointment, he had travelled all over the world with this aim.

The Secretary General welcomed the new Province of Sudan, inaugurated in 2017 as the 39<sup>th</sup> Province of the Communion: Christians in this Province were a minority, and there was a need for financial and practical support; theological libraries were small and lacked modern books.

Standing Committee was pleased to hear from the Secretary General that the Lambeth Conference Design Group had been set up and that its representatives from around the Communion included Bishops, priests and lay people, as well as a representative from the Mothers Union. The Secretary General reported that the Archbishops' Task Force had met twice following the Primates' Meeting in January 2016.

The General Secretary urged Standing Committee to consider the difficult issue of Provincial contributions and what to do when Provinces did not contribute. He also called for consideration of the composition of the ACC suggesting that no Province should be represented by only one member in order to ensure a wide range of voices were present and heard.

The Secretary General said that much of his historic ministry had been devoted to developing understanding and a culture of respect between Muslims and Christians. He reported on progress to implement the ACC-16 resolution to establish an Anglican Inter Faith Commission which was to be launched at the Primates' Meeting in October.

The Secretary General said that he was continually impressed with the dedication and commitment of the staff at the ACO and spoke of the appointment of a Chief Operating Officer during 2017. He said that the ACO had an ever-growing workload, and would likely need to employ more staff, especially in advance of the Lambeth Conference.

Following the Secretary General's report, a very broad discussion ensued covering a wide range of topics. These were captured by Mr White in a separate document and subsequently further discussed by the Standing Committee under item 18.

9. **Overview of Progress in implementing ACC-16 resolutions (SC/2017/07)**

Mr White presented his report and advised that 43 resolutions had passed at ACC-16; these predated his time in office. He explained a simple traffic light spreadsheet developed to give an overview of progress in implementing resolutions. Standing Committee considered this to be a significant improvement from previous reporting, where it had been difficult to identify implementation of resolutions. It was suggested that this should be attached and sent out with the quarterly reports.

10. **Anglican Consultative Council 2019 (ACC-17)**

The Archbishop of Canterbury spoke of how ACC-17 would have an impact on the attendance, tone and content of the Lambeth Conference in 2020. It was agreed that ACC-17 would be shorter than previous meetings.

Standing Committee was reminded that an invitation for ACC-16 to be hosted in Brazil had been accepted at ACC-16 in Lusaka. It was reported that the Archbishop of Canterbury and Archbishop Francisco Da Silva had discussed Brazil hosting ACC-17 at length. The political and economical situation in Brazil was considered likely to create operational difficulties. In addition, the potential revision of the Brazilian Church's marriage canon could cause division within the Province and might lead to some ACC members being unable to attend a meeting held in Brazil. The Archbishop of Canterbury said that if the ACC meeting was held in Brazil there was a risk that the meeting might be subject to significant boycott and that any such problem in advance of the Lambeth Conference could significantly impact preparation for that Conference. The Archbishop of Canterbury therefore concluded that there were good

reasons for postponing holding an ACC meeting in Brazil and finding an alternative location, whilst ensuring that a subsequent ACC meeting could be held in Brazil. The Archbishop of Canterbury expressed his deep sense of sympathy and sorrow for the difficulties facing Archbishop Da Silva and the Church in Brazil.

Archbishop Da Silva said that his own feelings concerning events in Brazil chimed with those expressed by the Archbishop of Canterbury. The Church of Brazil has been reflecting the issue of same sex marriage for more than 20 years and this, in addition to the financial and political problems in Brazil and in the Church, meant that he agreed that it would be preferable to hold ACC-17 elsewhere. He maintained his strong desire that the Church of Brazil should receive the honour of hosting an ACC meeting at a subsequent time.

The Chair concluded that Standing Committee supported the statements from the Archbishop of Canterbury and Archbishop Da Silva and that ACC-17 would not take place in Brazil. The Chair stressed that this decision represented postponement rather than cancellation. Archbishop Da Silva expressed his thanks for the kind words he had received. The Archbishop of Canterbury expressed his sincere gratitude for Archbishop Da Silva's gracious response.

The Committee discussed possible alternatives and Hong Kong was proposed as a suitable venue and considered secure, hospitable and with a benign travel and visa regime. Archbishop Kwong thanked Standing Committee for its confidence in his Province. Consultation within the Province was required prior to the issue of a formal invitation to host ACC-17 but Archbishop Kwong assured the Committee of his personal support for the proposal.

#### 11. **Lambeth Conference**

The Archbishop of Canterbury shared his vision for the Lambeth Conference. He hoped that the Lambeth Conference 2020 would reflect the Lambeth Conference of 1920 which enabled people to look forward following World War I, and set an agenda and vision which carried the Anglican Communion forward for the remainder of the twentieth century. He hoped the Conference would be shorter than previously and would be a deeply spiritual conference strengthening the love we have for one other in a broken world. The theme "God's Church for God's World" had been chosen. The Archbishop of Canterbury planned to allocate significant time to preparations for the Conference.

The conference presented a significant organisational challenge with costs of approximately £8-9 million. Fundraising to subsidise the attendance of Bishops and their spouses was a priority, and there was a good level of confidence about raising the funds required. It was noted that following the Lambeth Conference 2008, a significant funding deficit remained and there was determination that this situation was not repeated.

Mr White outlined practicalities for the Lambeth Conference. The Design Group, chaired by Archbishop Thabo Makgoba had met in March 2017 and would meet again in October; several key decisions had already been made. The conference in 2020 would be for 12 nights from 23 July (arrivals) to 4 August (departures). The Design Group had considered alternative locations to Canterbury, but concluded that none offered cost savings. It had now been agreed to confirm Canterbury as the location for the Conference.

Accommodation would be at the University of Kent, whose facilities had been improved since 2008, including the provision of larger rooms to accommodate Bishops and their spouses. There were also new sports hall facilities, which would provide additional meeting space.

A Chief Executive with strong experience in running large scale Christian events had been appointed for the Lambeth Conference.

The Secretary General suggested that Bishops should be encouraged to try to fund their own attendance. Archbishop Da Silva expressed his hope that it would be possible to repeat the involvement of young people as had been the case at the last Conference.

12. **Mission:**

The following presentations were received by the Standing Committee:

Anglican Alliance (SC/2017/08)

Co-Executive Directors of the Anglican Alliance, The Revd Rachel Carnegie and The Revd Andy Bowerman presented their report to the Standing Committee describing the enormity of the potential for the Anglican Alliance but recognising its low profile throughout much of the Communion and the real funding difficulties faced. The Archbishop of Canterbury told the group that he was regularly challenged when talking about conflict in the world today and the unprecedented human crisis. The Committee noted the unprecedented numbers of people seeking refuge and their vulnerability. Conflicts were protracted and this increased the severity of disadvantage experienced.

Mission (SC/2017/09)

The Revd Canon John Kafwanka, Director for Mission presented his report to the Standing Committee. Canon Kafwanka described his work as being about what it meant to be identified as disciples of Jesus Christ sharing his love in all actions.

Women in Church & Society (SC/2017/10)

The Revd Terrie Robinson, Director for Women in Church and Society presented her report to the Standing Committee. Mrs Robinson described how she has been working ecumenically, sharing good practices and resources, building relationships mostly by video-conferencing, but also by travelling and running workshops.

The Archbishop of Canterbury shared work undertaken by Mrs Caroline Welby and The Revd Canon Sarah Snyder which had resulted in the 'Women on the Front Line' programme. He described the circumstances of women in many places in the Communion dealing with issues of severe conflict and gender-based trauma and violence.

Mrs Robinson described the problems associated with female genital mutilation practices in Africa, the practice of which was now a serious criminal offence in the UK. She suggested that Churches could offer alternative rites of passage for children.

13. **Anglican Alliance**

The Anglican Alliance had been established as an independent company under UK law, and was located at the ACO and worked closely with the ACO staff. Whilst the Anglican Alliance had its own trustees, Standing Committee members were members of the Company. The Company Meeting took place, programmatic work having been reported under the previous item.

Mr Bowerman explained that the Anglican Alliance had undertaken a strategic review and were seeking to look forward 5 years, considering the Anglican Alliance's biggest opportunities to make a difference in the life and mission of the Communion.

Audited Annual Accounts (SC/2017/11)

Canon Margaret Swinson introduced the Anglican Alliance Statutory Accounts for 2016 and noted the significant operational deficit and indebtedness to the Anglican Communion at the year end. She explained that the IAFAC had discussed the position at length and had also met with the auditors. A recommendation would be made to Standing Committee in the report from the IAFAC to be considered later in the meeting. Canon Margaret Swinson confirmed that the auditors were happy to sign their report declaring the Anglican Alliance to be a going concern on the basis of the examination they had made of the Anglican Alliance trustees' determination to improve their financial situation and performance. Standing Committee, acting in general meeting of the Anglican Alliance, were asked to approve the accounts. Given the clean audit reported by the auditors, this was agreed.

#### Report on Board of Trustees (SC/2017/12)

As company members of the Anglican Alliance, Standing Committee was requested to nominate trustees for the Anglican Alliance Board. It was agreed to accept the recommendation to appoint The Rt Revd Julio Murray, Bishop of Panama, Province of Central America and The Revd Gillian Hoyer, priest in the Church of Canada and board member of The Primate's World Relief and Development Fund (PWRDF). It was also agreed to approve the nomination of Mr Floyd Lalwet, Director of E-Care Philippines and Provincial Secretary, subject to discussion with the Archbishop of Canterbury and the Secretary General.

#### 14. **Personal Emergencies Fund (PEF) (SC/2017/13)**

The Revd Canon John Kafwanka reported on the purpose and activity of the Personal Emergencies Fund. The Secretary General asked for the Committee's wise council, and asked members to note that most requests received were from Africa, particularly from Uganda and South Sudan. Furthermore, 11 out of the 16 successful applications in the reporting period were for individuals from Bishops' families; an unacceptably high proportion given that grants were open to all clergy and church workers. A general discussion followed and the following points were raised:

- Could Provinces work with insurance agencies to provide benefits for clergy and church workers?
- A significant number of applications came from within Provinces making no financial contribution to the Inter Anglican budget: could the existence and availability of the PEF be highlighted in discussions regarding financial contributions?
- The issue of fraud was important and consequences for attempts to defraud the PEF should be severe. This had been difficult to tackle, but Canon Kafwanka was addressing this through his contacts with Bishops around the world.

#### 15. **Representation to the United Nations institutions in New York (SC/2017/14)**

The Anglican Communion Office at the United Nations is based in New York. The Revd Canon Dr Jeff Gollhofer is Program Director for the Environment and Sustainable Development and Ms Rachel Elizabeth Chardon is the General Program and Administrative Officer. Mr White reported a relatively low level of representation in New York, where Ms Chardon's activities had focused mainly on facilitating Anglican women's involvement in the Annual United Nations Commission on the Status of Women (UNCSW). The Committee discussed the importance of evaluating the effectiveness of the Anglican Communion's representation. It was noted that there was some unhappiness with the approach taken by Ms Chardon to the UNCSW event. Mr White was to investigate this and identify improvements to current operations.

Mr White shared the ambition to extend Anglican Communion representation in New York with a more senior appointment, but that funds for such an appointment were not available.

The ACO was currently seeking funding. Archbishop Da Silva considered the position strategic and offering potential to impact on our relationship as a worldwide Communion. It was agreed that in looking to strengthen the Anglican Communion's presence at the UN, a senior appointment would be required. Standing Committee noted the proposal and encouraged that an appointment be made on a full-time basis if possible.

16. **Representation to the United Nations institutions in Geneva (SC/2017/15)**

Mr Jack Palmer White had been appointed to represent the Anglican Communion in Geneva from 19 September 2017 following the departure, early in 2017 of the previous post holder, The Revd Canon Dr Flora Winfield.

17. **Unity, Faith and Order (SC/2017/16)**

The Revd Canon Dr John Gibaut presented his report. Canon Gibaut reminded the Standing Committee of the history and mandate of the Department for Unity, Faith and Order (UFO). He clarified the meaning of the word "Order" as referring to the "ordering" of the Church.

Canon Gibaut noted that the long term goal of all theological bilateral dialogues with other Christian World Communions was the restoration of full communion, full organic unity within the one Church of Christ. This goal was expressed in the Four Principles of Anglican Ecumenical Engagement (ACC-14). Theological dialogues were part of the long process to build up trust and overcome historical and recent obstacles to unity. Theological dialogue was a means for Churches to establish good relations with one another, and the achievements of dialogues were best measured in decades rather than months or years.

Canon Gibaut outlined developments in the various dialogues and commissions with which his department was engaged.

The Archbishop of Canterbury noted his historic meeting with the Pope during the meeting of the International Anglican-Roman Catholic Commission for Unity and Mission (IARCCUM), describing it as an extraordinary moment that might prove to be of historic significance.

Canon Gibaut noted that the International Orthodox Christian Services had joined a significant forum including Kairos International, ACT Alliance, the World Council of Churches (WCC), and the Anglican Alliance.

Standing Committee approved Appendix 1 establishing the new mode of engaging with the Lutheran World Federation (LWF) in Unity and Mission. It was questioned why the Anglican-Lutheran International Committee on Unity and Mission (ALICUM) would meet every five years rather than every year. Canon Gibaut responded that a five year period provided an appropriate scope for mapping. The steering committee would meet annually.

Standing Committee approved Appendix 2 establishing the new mode of engaging with the Anglican-Methodist International Coordinating Committee (AMICC).

Standing Committee agreed that the request for the current mandate of the Anglican-Old Catholic International Co-ordinating Council (AOCICC) be extended to 2020, to correspond to the timing of the Lambeth Conference.

Canon Gibaut was asked to research the question of inviting Bishops who are in communion with the Anglican Communion, such as Old Catholic Bishops, to the Lambeth Conference.

Canon Gibaut noted that the Inter-Anglican Standing Commission on Unity Faith and Order (IASCUFO) was currently expanding its numbers by inviting consultants, rather than

appointing new members. The question of revising the mandate of IASCUFO was raised and Canon Gibaut confirmed that this would take place before the next Commission formed. It was agreed that Archbishop Bernard Ntahoturi, the new Director of the Anglican Centre of Rome, would continue as Chair until the end of the new mandate.

Canon Gibaut introduced Appendix 3 as a template to help the Provinces of the Anglican Communion respond to ecumenical agreements. Standing Committee approved Appendix 3.

Canon Gibaut introduced the recent history of the International Anglican Liturgical Consultation (IALC). It was a vital body until 2008, when seconded staff member The Revd Paul Gibson retired, but wasn't replaced. Unlike the previous ecumenical commission which had a representative from IALC, no one was appointed to IASCUFO, or the Windsor process. In 2014 the IALC became a network that came under the umbrella of IASCUFO. In the past a Primate had accompanied the IALC. Given their new place within Anglican Communion structures as a network, the IALC suggested that a member of the ACC accompany them at the bi-yearly meeting. At the Standing Committee meeting in 2015, it was proposed that a member of this body, rather than ACC, be appointed. Thus, the Standing Committee was asked to appoint a member to the IALC. Canon Gibaut was asked to develop a role profile and consider whether any ACC member met this need. Canon Gibaut noted that the appointment should be made prior to the next meeting of the IALC in 2019.

Mr White asked Canon Gibaut to explain challenges in the Anglican Communion, and their effect on IASCUFO. Canon Gibaut noted that a way of expressing distance from the Communion had been for some provinces to decline their members attend meetings of IASCUFO, particularly from GAFCON provinces. The Standing Committee discussed how non-attendance could be addressed. It was suggested that a natural time for refreshing the membership of IASCUFO would be in 2020 with a new mandate after the present Commission had brought its work to the Lambeth Conference.

Addressing the challenges and opportunities of IASCUFO, Canon Gibaut expressed his sense that since ACC-15 IASCUFO had not been fully utilised within the Anglican Communion. The Primates' Task Group appeared to have assumed part of the mandate of IASCUFO, Canon Gibaut argued, and concluded by questioning where the ownership of this Commission lay within the life of the Anglican Communion today.

Another challenge for UFO work was around staffing Canon Gibaut reported. He noted that Standing Committee had requested a new dialogue with Pentecostals as well as Anglican churches outside of the Communion; however, there was already a serious gap between the mandate given to UFO staff and their capacity to fulfil it. The UFO department with only two staff members was operationally fragile, Canon Gibaut argued. The Secretary General supported the need for additional staff, even if part time. Canon Gibaut noted that UFO would need administrative assistance plus another programme executive staff, if it was to take up new relationships with Pentecostal and Anglican Churches outside of the Communion.

#### 18. **Questions arising from the Secretary General's Report**

Questions arising from the Secretary General's report summarised in a paper by Mr White were considered by the Committee.

- The respective authority of the ACC, Primates' Meeting and the Lambeth Conference was questioned (this was covered by part of Canon Rees' presentation on Tuesday morning, and in various later discussions during Tuesday).

- The desirability of confirming a full procedure for consideration and approval of new Provinces, building on current practice and in the context of the potential for the number and complexity of requests to increase.
- The desirability of increasing the minimum number of ACC members per Province to two, potentially with consequences for larger Provinces; also recognising the difficulty of obtaining accurate information about Provincial membership numbers.

It was agreed to create a working party to consider what changes and developments would be appropriate in respect of the issues outlined. The following were agreed as working party members:

- Canon Margaret Swinson, England (Chair)
- Archbishop Albert Chama, Central Africa.
- Archbishop John Holder, West Indies
- The Revd Nigel Pope, North India
- Ms Louisa Mojela, South Africa
- Bishop Joel Waweru Mwangi, Kenya

The working group would be supported by the Secretary General and Chief Operating Officer. Terms of reference would be drafted and the group would work during 2017-18 to report back to the Standing Committee meeting in 2018 and make recommendations to ACC in 2019. The group would also seek the input of Canon Rees as required.

- Is there hope in the Global South? It was recognised that this was not a business question.

There was wide discussion on this subject with general recognition of the need for support for Primates in the Global South. The Committee recognised the good work undertaken by the Council of Anglican Provinces in Africa (CAPA) and the need to further support their work across Provincial boundaries. Canon Swinson stressed the importance of communicating well, and of good relationships that allowed honesty, support and commitment to one another.

It was suggested that GAFCON had become a political and lobbying force within the Anglican Communion, having recently met in Lusaka and Nairobi primarily to discuss the issue of human sexuality. As a member of the Global South and in answer to the question of hope, Bishop Eraste Bigirimana retained hope despite the many problems but said that confusion existed within the Global South regarding GAFCON. It was agreed that there was a need for the Anglican Communion to make clear that GAFCON was a separate movement and to challenge any untruths and distortions coming from GAFCON. Members of Standing Committee expressed their willingness to be spokespeople in this cause. It was suggested that Mr Adrian Butcher, Director for Communications, could follow up on this.

- The proposition of intra and inter Provincial visits: how could these be facilitated? Could these be related to companion links?

It was agreed that the Secretary General and Chief Operating Officer would consider how such strategic initiatives might be facilitated and funded; and that Committee members were welcome to make suggestions. It was recommended that a report be made to the Standing Committee in 2018.

- Should the Holy Land pilgrimage be an annual event?

The Secretary General responded that time constraints would not permit his personal attendance at a pilgrimage every year, but that a further pilgrimage was under consideration for autumn 2019 in advance of the Lambeth Conference.

- Whether the composition of the Lambeth Conference Design Group could be expanded to include representation from South America, particularly given the language issues for that region. The relationship between the Design Group and Communion Networks was also raised.

It was agreed that regional and language issues and connection with Communion Networks would be taken to the Design Group by the Secretary General and Chief Operating Officer.

**19. Inter Anglican Finance & Administration Committee (SC/2017/17)**

The Inter Anglican Finance and Administration Committee (IAFAC) had met on Monday 4 September, following which a report had been produced summarising its discussions and recommendations. This was presented to Standing Committee. There were no critical financial issues for the ACC. In 2016 there was a surplus of £230k of income over expenditure, largely resulting from exchange rate gains on payments of Provincial contributions and the Compass Rose donation made in US dollars.

The Anglican Alliance had operated with a substantial deficit of £150k in 2016. This was mainly due to anticipated funds not arriving towards the end of the financial year. The Anglican Alliance board has agreed a budget for 2017 with reduced expenditure to match expected income. The current Anglican Alliance projection for 2017 is income £351k and expenditure £335k. For 2018, Anglican Alliance management will propose a budget to their trustees of income £500k and expenditure £410k. The Anglican Alliance was seeking to develop a reserve holding equal to four months' expenditure. The IAFAC accepted that there was a genuine commitment from the Anglican Alliance to make a permanent improvement to their financial situation through budgeting expenditure in line with income and cash flow. The Auditors also accepted assurances about the Anglican Alliance as a 'going concern' following the review of the 2017 budget. However, the IAFAC called for improved financial governance within the Anglican Alliance including regular accountability to the IAFAC. The historic financial relationship has resulted in the ACC being effectively the banker of first and last resort for the Anglican Alliance. As a result, the Anglican Alliance had accumulated a debt to the ACC of £72,526 by 31 December 2016. In view of the commitment to improved budgeting responsibility and given the ACC surplus in 2016, the IAFAC recommended to Standing Committee that the Anglican Alliance debt of £72,526 to the ACC should be written off. Because of the 'windfall' surplus this could be achieved without detriment to the overall financial position of the ACC. The Committee agreed. On the advice of Auditors a debt write-off agreed by Standing Committee would be a post year end event and was to be noted in the accounts to 31 December 2016, but with the funds transfer to take place in the 2017 financial year and accounts.

In future, the ACC would expect to support the Anglican Alliance through making available shared fundraising resources. Specifically, it was likely that the budget proposed for the ACC for 2018 would include a fundraising position and that the individual recruited to such a role would seek funds for ACC project work and for the Anglican Alliance (and potentially also for the Lambeth Conference).

**20. ACC Report and Financial Statements for the year to 31 December 2016 (SC/2017/18)**

The Report and Financial Statements for the year to 31 December 2016 were approved.

**21. Company Secretary and Contractual Authorisation**

Canon Swinson introduced the new ACO Finance and Resources Director, Mrs Michaela Southworth. Mrs Southworth had been working for several weeks in an interim capacity before her appointment was confirmed on 4 September after competitive interviews. The Standing Committee expressed its thanks to former Finance Director Mr Tim Trimble for his years of service and wished him well in his new role nearer to his home.

Mrs Southworth was appointed as Company Secretary. Mr White was authorised to sign contracts on behalf of the ACC.

## 22. **Budgeting and Restricted and Designated Funds**

It was noted that management would introduce a new budgeting process for 2018 involving full discussion with ACO departments about their financial needs and aspirations and assessment and proposals for a fundraising resource to seek to gain additional funds for the ACC (and the Anglican Alliance and Lambeth Conference) in 2018. This would lead to a budget to be presented to the IAFAC and Standing Committee in January 2018.

In the budgeting process management would review both restricted and designated funds with the intention of reducing complexity and maximising flexibility. At end 2016 £370k had been accumulated in the St Andrew's Fund - a designated fund for maintenance of St Andrew's House. It was agreed that this designated sum should be reduced to £100k, with the remainder undesignated and therefore transferred to the ACC general reserve.

## 23. **Provincial Contributions to the Inter-Anglican Budget (SC/2017/19)**

Mr White introduced his discussion paper that had been considered at length by the IAFAC. Mr White confirmed that the IAFAC considered the current Provincial contributions funding situation to be unsatisfactory. Furthermore, the issue of the lack of a satisfactory formula for calculating contributions and lack of a mechanism for satisfactorily collecting contributions had been raised in every Standing Committee and ACC for at least the last 10 years. This frustration was shared by the Committee who also welcomed the analysis that a formulaic solution to the issue was unlikely to provide a satisfactory solution.

The Committee discussed the position of Provinces making no contribution, recognising that there had been no consequences for those Provinces who did not contribute. It was suggested that Provinces making no contribution might lose voting rights at ACC meetings; or that whilst they could attend ACC meetings the costs of their doing so might not be met by the ACO. It was recognised that progress needed to be made in this important area of Communion life.

The Secretary General drew attention to the GAFCON Nairobi communication advising Provinces 'not to send their money to the Communion'.

The recommendations on principles in paragraph 38 of the discussion paper were considered.

- Bullet point 1, 2 and 4 were agreed.
- It was suggested that some would find Bullet point 3 intrusive and asking for financial disclosure from Provinces might create a negative response. The Secretary General suggested talking directly to Provinces, instead of asking for financial statements, having a conversation with the relevant person in order to understand the financial situation and agree on a sum that is achievable. It was agreed not to pursue Bullet point 3.

- Bullet point 5 it was agreed subject to providing information on request as some of the information was considered very sensitive and the ACC should be aware that people will scrutinise what is spend on what.

The recommendations on logistics in paragraph 39 of the discussion paper were considered.

It was agreed that the working party established earlier in the meeting to consider ACC constitutional matters would also consider Provincial contributions. This working group would further develop proposals for a combination of minimum provincial contributions and voluntary contributions with the expectation that these would be discussed at Standing Committee in 2018 and brought to ACC-17 in 2019 for approval. These would lead to a budget proposal to ACC-17 for a budget and Provincial contributions for the period 2020-25. Mrs Southworth would also support this aspect of the working group's activity.

It was agreed that, following the planned discussion at the October 2017 Primates' Meeting, the Secretary General would write to Primates to reinforce the message of the responsibility for all Provinces to contribute financially, and to set out the steps that were planned to review and propose new contribution arrangements from 2020.

**24. Employment Issues at the Anglican Communion Office (SC/2017/20)**

Mr White's paper drawing attention to the difficulties in obtaining Visas for overseas staff who do not have settled rights of employment to work in the UK was noted. He explained that the Visa regime had progressively tightened over recent years. It was now the case that an employment Visa could only be obtained if there were no suitable candidates for a position who had settled employment rights in the UK.

**25. Canon Law Network**

Canon Rees gave the background to the Network Group of Canon Lawyers and introduced the book on Canon Law prepared for the 2008 Lambeth Conference. Canon Rees explained his intention of reconvening a group of Canon lawyers with the aim of updating and republishing the book for the Lambeth Conference in 2020. The Committee welcomed this development.

**26. Compass Rose Endowment Trust**

Canon Rees introduced the intention of the Compass Rose Society to establish an Endowment Trust to receive capital donations and to enable an income stream from which support from the Compass Rose Society for the ACC would be taken. It was intended to create this trust under English Law with two trustees nominated by the Compass Rose Society and three trustees nominated by Standing Committee.

The Committee welcomed this development and the additional long term security that it was hoped would be generated for the Compass Rose donation to the ACC.

**27. Communications (SC/2017/21)**

Mr Adrian Butcher, Director for Communications, presented his report to Standing Committee. He introduced the communications intern programme with the aim of receiving interns for 6-12 month placements. The first intern, from The Episcopal Church, was to start on 19 September.

Mr Butcher presented the need to improve website and social media presence. He explained that action would be taken to increase the number of social media followers. Standing Committee agreed that this work was crucial and encouraged. In traditional publications, the quarterly Anglican World magazine was an important, but underdeveloped resource with only 800 subscribers. For financial viability Anglican World needed to be selling at least 2000 copies. Committee members were encouraged to promote Anglican World whenever possible.

28. **Translation (SC/2017/22)**

Mr Butcher introduced his report on translation of Anglican Communion communication materials: daily news, documents and the website. The key languages for translation were French, Portuguese and Spanish. The difficulties of relying on volunteers for translation work were highlighted. Progress in implementing a significant translation pilot-project would depend on accessing additional funds of £20-22k.

29. **Theological Education in the Anglican Communion Project (SC/2017/23)**

Mr White provided background to the Theological Education in the Anglican Communion Project. He explained that funding for a new five year phase of the project had been obtained from the St Augustine's Foundation to cover the period 2018-2022. The total value of this funding was £618k. Recruitment for the role of Director for Theological Education in the Anglican Communion was underway with interviews scheduled for late September.

30. **Anglican Inter-Faith Commission (SC/2017/24)**

Mr White explained that ACC resolution 16.10 required the establishment of an Anglican Inter Faith Commission to take forward and develop the work of the earlier Network for Inter Faith Concerns (NIFCON) group. The Commission would be launched at the Primates' Meeting in October. Bishop Mouneer Anis had agreed to chair the Commission. The first meeting was to take place in Cairo in February 2018. It was anticipated that regional groups would emerge from the global Commission.

31. **Anglican Communion Safe Church Commission (SC/2017/25)**

The Committee received the Safe Church Commission report and noted progress to date.

32. **Anglican Communion Environmental Network (SC/2017/26)**

The Committee received the Communion Environmental Network report and noted progress to date.

33. **Anglican Communion Lusophone Network (SC/2017/27)**

Bishop Jorge Pina-Cabral reported that the Lusophone Network were organising a Conference to take place in November and that he had been elected to be Coordinator. A website was in development and digital newsletters in both English and Portuguese would be produced.

34. **Anglican Indigenous Network (SC/2017/28)**

The Committee received the Indigenous Network report and noted progress to date.

35. **Anglican Peace and Justice Network (SC/2017/29)**

The report drew attention to the responsibilities of the Standing Committee.

36. **International Anglican Family Network (SC/2017/30)**

The Committee received the International Family Network report and noted progress to date.

37. **International Anglican Women's Network (SC/2017/31)**

The Revd Terrie Robinson spoke about this in her report (SC/2017/10) to the Committee.

38. **Réseau francophone de la Communion anglicane (SC/2017/32)**

Bishop Bigirimana argued that the Network existed in name only and called for prayer, support and encouragement for the Network to move forward. The key difficulties were a lack of finance and organisation he argued.

39. **The Colleges & Universities of the Anglican Communion (SC/2017/33)**

The Committee discussed the lack of clarity in how organisations join the Network and whether it was linked to theological education. The cost for institutions of participating in the Network was noted as a potential barrier.

40. **General Comment about Networks**

Standing Committee affirmed the importance and value of the Networks within the Communion and expressed a desire for a member of ACO staff to present the work of the Networks in meetings. Standing Committee considered that there was a disconnect of Networks, Provinces and The Anglican Communion Office which needed to be addressed, and expressed disappointment that the Secretary General and Chief Operating Officer were not present for this agenda item.

Standing Committee called for the Secretary General and Chief Operating Officer to develop more effective connection with Networks and an improved reporting mechanism to Standing Committee.

Ms Louisa Mojela agreed to be the Standing Committee member who would liaise with the ACO staff member to be appointed to hold responsibility for Networks.

41. **Planning of the ACC**

Standing Committee discussed the aims and objectives of the ACC meeting. It was agreed that time was too tightly managed in previous meetings and more space and time in between formal sessions was requested. It was suggested that the level of Network involvement at the ACC be increased. The Chair and Vice Chair agreed to send ideas to the Secretary General and Chief Operating Officer.

It was agreed that Mr Alistair Dinnie and Bishop Jane Alexander would be appointed as Standing Committee members with a special interest in supporting arrangements for ACC-17.

42. **Date of next meeting**

The next physical Standing Committee meeting was scheduled for Tuesday 4 to Friday 7 September 2018, with the meeting of the IAFAC taking place on Monday 3 September.

43. **Any Other Business**

Archbishop Da Silva offered to connect the ACO to Dr David Moralis, a Spanish-speaking Columbian academic who would be coming to Kings College in London in 2018 to undertake post-doctoral studies. Dr Moralis was described as an expert in international security, weapons of mass destruction and international policies. Archbishop Da Silva agreed to connect Dr Moralis with Mr White